The following policies, procedures, and guidelines will apply to the administration of your budget during the 2015-16 fiscal year:

1. The original personnel budgets reflect the salaries of all funded positions within your organization as of March 26th 2015. If your organization has a personnel budget, a roster is available in eprint which provides you the detail of your budgeted salary amounts, funded positions and position numbers. Since the Commonwealth of Virginia establishes a position level, as well as a spending authorization limit, no additional positions may be established without the appropriate review, support and approval. Any request to establish additional positions not allocated within the original 2015-16 budget requires a Position Maintenance Form be filled out and sent to the Office of Budget & Planning. This form may be found at http://budget.gmu.edu/forms.htm, under Forms. Please note that a position description or EWP must be submitted and approved by the Human Resources Department prior to assignment of a new position number. The Office of Budget and Planning will allot a position number and notify you as soon as it has been assigned. Please remember that when establishing a position funded from current budget, both salary and benefits must be covered from the unit’s current funding levels.

Increases in salaries resulting from upgrades, reallocations of positions, or vacancies filled at higher than budgeted rates are to be covered from the unit's budgeted funds. When these personnel changes occur, an adjustment if necessary must be made to transfer the appropriate amount of funding to cover projected costs. The adjustment must cover both salary and benefit costs related to the action. The Office of Budget & Planning will notify you as these transfers are completed. Savings from position turnover remain at the unit level. It is left to the discretion of the Dean, Director or Vice President to determine whether the savings remain at the department level or revert to the unit for support of overall unit priorities.

Each Dean or Director has the responsibility to balance his/her budget overall and will work with departments to allocate full-time, part-time and graduate assistant budget funds as necessary.

2. Your fringe benefit budget is based upon the average costs for each category of employees. As salaries are charged to your budget(s) the associated fringe benefit costs will be assessed based on these percentages irrespective of the actual benefit plans in which a given employee may or may not participate. Fringe benefit rates are consistent across all fund types, based on benefit costs as set by the state and historic utilization of benefit programs, and are accepted by the University’s cognizant agency for Federal research. For 2015-16 these rates are:

<table>
<thead>
<tr>
<th>Board of Visitors Committee on Conferences and Programs</th>
<th>33.1%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff (Classified and Law Enforcement Officers)</td>
<td>42.9%</td>
</tr>
<tr>
<td>Part Time Faculty and Non-Student Wages</td>
<td>7.3%</td>
</tr>
<tr>
<td>Student Wages (Non-Full-Time Student status)</td>
<td>7.3%</td>
</tr>
</tbody>
</table>
3. Salary and associated fringe benefit savings, which may be accrued through vacancies and
turnovers of staff, will be retained at the unit level, giving the Vice President, Director or Dean
the ability to reallocate these savings. Some units have a salary savings requirement in 2015-16,
which must be met before funds are reallocated for other purposes.

4. Policies concerning the hiring of hourly wage employees are administered by the Human
Resources Office, who should be consulted prior to the appointment of wages staff. Your wage
budget may be used for non-student hourly staff, non-College Work Study student employees or
overtime worked by either classified or wages personnel. The total amount is pooled in the
category "Wages and Overtime" and may be spent on temporary personnel or essential overtime,
as you deem appropriate.

   You are encouraged to employ student wage staff whenever possible. This utilization of available
resources affords students with the opportunity to learn important skills and could give them
access to increased financial aid for their education.

5. Your budget may include a College Work Study allocation. The amount shown in your budget
represents the total of federal and state funds and equals what students you employ under the
program may earn. These funds may not be used for other purposes, and other funds may not be
used to supplement the CWS allocation without specific approval by both the Office of Budget &
Planning and the Office of Financial Aid.

   Please contact the Office of Financial Aid, to begin the process of recruitment for College Work
Study students. Because the CWS program involves restricted federal funds, you may not exceed
the CWS budget. Overspending in this category will be offset by a reduction of your non-CWS
wages budget.

6. The Direct Expenses (non-personnel) budget is available to cover all expenses other than salaries,
wages and benefits. The funds are pooled in your organization to provide you with the maximum
flexibility in managing your department.